



AXIATA GROUP BERHAD CODE OF CONDUCT

Duly approved and adopted by the Board of Directors of Axiata Group Berhad
at the Board of Directors' Meeting held on 26 November 2025

PURPOSE OF THE CODE

This Code of Conduct (Code) records the Axiata Group's commitment to conduct its business operations in a manner that is efficient, effective and fair. This Code is applicable to all employees of the Axiata Group consisting of the Axiata Group Berhad, subsidiaries and all Operating Companies (OpCos).

This Code is intended to:

- i. assist the Company's employees to uphold Axiata Group's Core Values of **"Winning Culture", consisting of Obsession for Customers, Courage for Change, and Passion for Collaboration**; while upholding Uncompromising Integrity and Exceptional Performance as part of our DNA.
- ii. provide guidance to all employees in carrying out his/her duty for and on behalf of the Company; and
- iii. provide guidance on how employees should conduct themselves at or outside the workplace where they can be identified as Axiata/Company employee.

1. MAIN PRINCIPLES

1.1 SCOPE

- 1.1.1 This Code covers the requirements of employees' conduct at the workplace, the usage and safeguarding of the company's assets, business conduct when dealing with external parties, conflicts of interest and reporting of violations of the Code.
- 1.1.2 For the purpose of the Code, "Company" refers to the primary entity the employee is attached to at a given date. "Group" refers to the entire Axiata Group of Companies.
- 1.1.3 The Code will continuously be updated to meet the Group's business requirements.

1.2 GENERAL

Applicability

- 1.2.1 This Code applies to all employees both on and off the job, subject to local laws and regulations of the countries of operation. Employees shall seek guidance from the relevant division/function head in their Company when in doubt regarding the proper course of action to be taken in a given situation. The Code is developed based on the applicable laws and regulations within the country of operation in addition to any Company specific values or practices.

- 1.2.2 This Code reflects the Core Values of the Group. Employees are expected to embrace/adhere to all the principles set out in this Code in their daily activities as an expression of each employee's commitment and personal responsibility to uphold the Core Values. This involves making decisions consistent with the Core Values, acting ethically in all instances, and complying with relevant and applicable laws.
- 1.2.3 While this Code provides guidance on the standards of integrity and business conduct expected of the employees, it is not meant to cover all possible situations that may occur. It is designed to provide a frame of reference and guidelines which employees must use to assess any activity, situation, or circumstance, with the view to prevent employees from placing themselves in situations or circumstances that might question the employee's integrity.

1.3 RESPONSIBILITY AND ACCOUNTABILITY

- 1.3.1 Employees: All employees are to comply with this Code. Being unaware /pleading ignorance of this Code will not be accepted as an excuse for its breach. All employees are required to comply and to sign the Code of Conduct declaration every year.
- 1.3.2 Managers have the added responsibility to set a good example and to lead the employees under their supervision in the application of the Code in their daily business conduct. They are also responsible for promoting open and honest two-way communication to facilitate discussions that may occur in situations where the application of the Code may not be so clear. Managers should diligently be on the lookout for indications where unethical or illegal business conduct has occurred.
- 1.3.3 For the purposes of this Code, "Managers" include people managers, line managers and persons having management responsibility.

2. EMPLOYEE CONDUCT

2.1 GENERAL REQUIREMENTS

- 2.1.1 Employee conduct relates to the conduct of employees both on and off the job, where such conduct must not adversely affect the performance of the employee and other employees, or the legitimate business interests of the Company.
- 2.1.2 Employees shall observe the guidelines set out in this Code and exercise good judgement in decision making and actions to maintain the company's reputation for integrity and business ethics.

2.1.3 Employees must:

- i. Consider the interest of the Company when making decisions that will impact the company and ensure that such decisions are not based on personal gains or favors.
- ii. Utilize the company's assets for business purposes only.
- iii. Declare the employee's assets and / or liabilities with any form of business interest at the point of entry into the Company.
- iv. Declare all business intentions and obtain written approval before participating in such business opportunities, in whatsoever capacity.
- v. The Company reserves the right to approve or disapprove the employee's involvement in other business activities.
- vi. Any deviation from the aforementioned conditions must be reverted to the relevant function/department in the Company for review and further communication.

2.2 WORKPLACE

2.2.1 Employees shall strive to maintain a healthy, safe and productive work environment which is free from discrimination or harassment based on race, religion, political opinion, membership in political group, gender, sexual orientation, marital status, national origin, disability, age or other factors that are unrelated to the Company's legitimate business interests.

2.2.2 Employees shall avoid any conduct in the workplace that creates, encourages, or permits an offensive, intimidating, or inappropriate work environment including, but not limited to:

- i. Threats or comments that contain elements of discrimination or harassment.
- ii. Sexual advances.
- iii. Violent behavior or actions.
- iv. Misuse or abuse of position of authority.
- v. Inappropriate dressing in violation of the dress code of the Company.
- vi. Possession of weapons of any type.
- vii. Use, possession, distribution or sale of illegal drugs or any prohibited substance, except for approved medical purposes.
- viii. Consumption of alcoholic beverages at Company premises or in carrying out official duties.
- ix. Any other misconduct either major or minor, as stipulated in the Company's disciplinary policy or other related document.

2.2.3 Employees shall not engage or be involved in any immoral behavior and activities such as gambling, indecency, obscenity, vulgarity, or vices in Company businesses, on Company premises, during Company trips/events, when representing the Company or when identifiable as an employee of the Company or when using Company assets.

2.3 WORKING ATTITUDE

2.3.1 The Axiata Group's Winning Culture Core Values along with the Company's additional values, guide our employees' day-to-day actions. While upholding our DNA of Uncompromising Integrity and Exceptional Performance, employees should strive to:

- i. Start with customers in mind with every decision that we make
- ii. Go the extra mile to deliver beyond customers' expectations
- iii. Fearlessly push boundaries and try new things
- iv. Continuously adapt and improve to get better every day
- v. Build trust in all relationships to work towards common goals
- vi. Embrace diversity and learn from each other

2.3.2 Respectful Workplace

- i. The Company respects the right of every employee to share their views and opinions. However, it is important for employees to reflect on 'how' one chooses to share opinions, views, suggestions and disagreements and any opinions, views, disagreements and suggestions must be shared in a polite, respectful and professional manner.
- ii. Be mindful of choice of words used, and tone of language at all times when verbally communicating or when communicating in writing; be it via e-mail, social media or in letter form. Using disrespectful, rude, harassing or inflammatory statements runs counter to our corporate values and work culture.
- iii. When communicating via social media and/or group chats, employees must be especially mindful when communicating within the public sphere and ensure to filter comments, views, opinions and disagreements to ensure they do not reflect poorly on the company, its management, work colleagues and/or subordinates.
- iv. Be also aware that when communicating, the 'intention' is immaterial, as one cannot rest on the contention of not intended to cause offense to other(s). Employees are responsible for your own choice of words and/or actions here.

2.3.3 Prohibition on Secret / Clandestine Recordings of Other Employees / Clients / Suppliers

- i. In line with the above 2.3.2, every employee, client and supplier has the right to be treated fairly and with dignity. This includes their right to have their privacy respected.
- ii. No employee shall take any photographs of your other employee(s), clients or suppliers without first ensuring the other party is made aware that you are taking their photograph and have consented to it.

- iii. No employee is permitted to make any clandestine/secret audio or video recordings of any other employees, clients or suppliers.
- iv. Where an employee intends to make any audio/video recording of any conversation/discussion with his colleague, subordinate or superior; he/she should in advance notify this person of his/her intention to make such a recording and to obtain the other person's consent prior to recording the conversation/discussion.
- v. Any unauthorised recordings/photographs taken by an employee of any employee(s), client(s) and supplier(s) are viewed as a privacy violation and considered a major misconduct, which can subject the employee to serious disciplinary action, notwithstanding a dismissal.

2.4 USE OF RESOURCES AND PROTECTION OF COMPANY'S ASSETS

- 2.4.1 Employees are provided with a variety of resources and access to Company assets. Regardless of the condition or value, Company assets shall not be misused, taken, sold, lent, given away or otherwise disposed of, or used for personal purposes to the extent that it would affect the interest of the Company.
- 2.4.2 Employees shall be personally responsible for protecting the Company's assets entrusted to them. Employees shall take all necessary steps to prevent theft, loss, damage or misuse of assets belonging to the Company, the occurrence of which shall be reported immediately to the relevant function/department in the Company.
- 2.4.3 The types of assets that shall be protected are defined as, but not limited to:
 - i. Physical Assets such as equipment, systems, facilities, supplies, etc. These shall be used only for conducting the Company's business or for purposes authorised by management. They shall not be used for employees' personal activities.
 - ii. Information and Communication Systems including connections to the internet shall be used for conducting the Company's business or for other incidental purposes authorised by the management of the Company. It is inappropriate to use them in a manner that interferes with employees' productivity.
 - iii. Proprietary Information where all information (whether in written or spoken form and whether on paper or electronic form) relating to technical, product and services, financial data and projections, marketing strategies and business plans, organizational and employee information, decisions by the Company's board of directors, trade secrets, pricing guidelines, methodology or prices of products and services, profit sharing arrangements, customer information, databases, records and any non-published financial or other data that is not public information or if known will have an adverse effect on the Company. Such information is the result of the innovation, ideas, and hard work of employees and of substantial investments in planning, research, and development. It is critical that employees treat such information as confidential in accordance with the requirements of Company's policies and take all necessary safeguards to protect this information. The Company's ownership of such proprietary information shall continue even after the employee leaves the Company.

- iv. Intellectual Property Rights are all ideas, inventions or copyright produced by employees as a result of the work performed for or on behalf of the Company in the course of employment, whether that product is protectable or otherwise. Employees shall understand their responsibility to protect the Company's intellectual property and seek advice from the relevant function/department when in doubt of their obligation in this regard. The Company's ownership of such intellectual property shall continue even after the employee leaves the Company.

2.4.4 Employees are not allowed to use the Company's assets including equipment, resources, and proprietary information for any work unrelated to the Company. Additionally, employees are not permitted to perform non-Company related work or solicit such business on the Company's premises or while working on the Company's time.

2.4.5 Employees shall return all the Company's assets entrusted to them upon cessation of their employment, including documents which contain the Company's proprietary information. Additionally, they may not disclose or use the Company's proprietary or confidential information.

2.5 CYBER SECURITY

2.5.1 Cyber Security involves the application of a multi-disciplinary collection of resources, processes, and controls to protect the Company's computer systems and its data from the occurrences of attack, theft or damage. As a service provider, it is vital to protect the data entrusted to the Company by business partners and customers. Employees are required to comply with the Company's policies and procedures to maintain a high level of security and trust.

2.5.2 Employees must protect their access credentials and not share them under any circumstances. Information must be classified according to their confidentiality and only handled, stored, and shared as prescribed. Employees should work on assigned hardware and approved software only and exercise caution when using email and the internet and avoid phishing exploits and malware. The security software installed on computers is to protect employees and the company; they must not be tampered with or circumvented. Employees shall consult the IT or Security department when in doubt on the right action to take on cyber security issues.

2.5.3 Every employee shall maintain adequate knowledge and awareness of the security process and controls by reading, understanding and adopting the Axiata policy and standards and going through the scheduled training assigned.

2.6 DATA PRIVACY

2.6.1 All personal data of Axiata's corporate customers, employees and other stakeholders, may it be in physical or digital form, are strictly private and confidential. Confidentiality is critical to protecting the integrity of our information assets, competitive advantage and regulatory compliance.

2.6.2 Our responsible use of personal data is integral to data privacy trust-building. Failure to do so may expose the Company and employees to legal liabilities.

2.6.3 Therefore, it is the duty and responsibility of every employee to:

- i. Ensure a high standard of data privacy within the organisation.
- ii. Adhere to the prevailing relevant laws, regulations, policies and procedures including observing proper/prescribed exercise of controls.
- iii. Exercise good judgement by seeking clarification or proper authorisation prior to disseminating confidential, proprietary, sensitive or personal information.
- iv. Report any non-conformity or violation of data privacy to the IT Helpdesk and the Privacy Office.

2.7 COMPLIANCE TO ALL APPLICABLE LAWS (INCLUDING BUT NOT LIMITED TO SANCTIONS AND ENVIRONMENTAL LAWS) AND HEALTH AND SAFETY PRACTISES

2.7.1 The Company is in strict compliance to applicable laws and regulations (of each OpCo country) concerning environmental conservation and Health & Safety. The applicability or meaning of a particular environmental, health or safety regulation should be clarified with the relevant function / department. Any accident, injury, use of unsafe equipment, or unsafe condition can be reported immediately to a designated person.

2.7.2 The Company is also committed to complying with all relevant laws and regulations on sanctions which are applicable to our business activities across Axiata Group. Employees are required to refer, be familiar with and comply with the Sanctions Compliance Policy accordingly.

2.8 INFORMATION INTEGRITY AND RETENTION

2.8.1 Employees shall record and report all information accurately and with integrity.

2.8.2 Records shall be managed securely in line with their importance and in compliance with legal, tax, regulatory, accounting, and other business retention requirements as required by the laws in the Country and also in accordance with the requirements of the Legal policy.

2.9 NON-DISCRIMINATION

- 2.9.1 All employees, officers and management should respect the rights and cultural differences of other individuals in the Company. The Company is an equal opportunity employer and will not discriminate against any employee or applicant because of race, age, sex, religion, caste, marital status and/or disability.
- 2.9.2 This Code applies to all terms and conditions of employment, including, but not limited to, hiring, placement, promotion, termination, layoff, recall, transfer, leave of absence, compensation and training. Discrimination and prejudice constitute unacceptable behavior.

2.10 HARASSMENT

- 2.10.1 The Company is committed to maintaining a work environment that is free of any form of harassment, on the basis of any legally protected status. Employees shall avoid any behavior or conduct that could reasonably be interpreted as harassment.
- 2.10.2 The Code deems unacceptable all conduct, whether verbal, physical or visual, that is based upon a person's protected status under law, such as sex, race, ancestry, religion, caste, national origin, age, disability, medical condition, marital status, veteran status, citizenship status, sexual orientation or other protected group status, or upon the protected status of the person's relatives, friends or associates. The conduct includes epithets, slurs, negative stereotyping or intimidating acts that are based on a person's protected status. It also includes written or graphic materials exhibited in workspaces. Employees should be aware and are requested to abide by the strict guidelines in the Code.
- 2.10.3 The Code further elaborates Company's strict stance with regards to sexual harassment. All forms of sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature not only when the conduct is made as a condition of employment, but also when the conduct creates an intimidating, hostile or offensive working environment, is prohibited.
- 2.10.4 Employees are encouraged to immediately report if any act which is inconsistent with the Code is experienced or witnessed to either relevant function/department or Speak Up channel as per item 6 below.

2.11 SECRECY

- 2.11.1 Employees are required to maintain and observe the strictest secrecy in respect of the Company and/or the Group activities or information which has been disclosed to the personnel or used by the Company for any purpose or any information pertaining to the Company and or the Group, whether marked "confidential" or not and shall be liable for any act or acts in breach of the provision. Employees are not allowed to use the information or any part of the information for your own benefit or for any other purpose apart from the purpose for which the said Information was disclosed to you.

2.11.2 Information herein shall mean:

- i. all commercial, business, financial, technical, operational, administrative, marketing or other information or data (including trade secrets, know-how, customer and supplier details, business opportunities and processes, plans, intentions, market strategy and opportunities, customer and business affairs, future plans for the development of the business of the Axiata and its group companies (“Axiata Group”) and any other material bearing or incorporating any information and documentation relating to the Axiata Group) in whatever form supplied, received or created (whether in oral, written, magnetic, electronic, digital or any other form) relating to the Axiata Group and its affairs which is directly or indirectly disclosed or made available on or after the date of this document;
- ii. copies, analyses, compilations, studies and other documents which contain or otherwise reflect or are generated from any such information.

2.12 COMPLIANCE WITH COMPANY POLICIES AND PROCEDURES

2.12.1 The Company is in strict compliance to all policies and procedures at all times which are duly approved by the Board of Directors and/or the Management and meant to safeguard the Company’s and employees’ interests at all times. The Company views noncompliance to all policies and procedures seriously.

3. BUSINESS CONDUCT

3.1 GENERAL REQUIREMENTS

- 3.1.1 Business conduct relates to the conduct of employees while engaged in business dealings for and/or on behalf of the company, be it buying, selling or representing the company in any capacity.
- 3.1.2 Employees must be ethical and lawful in all of their business dealings. They must be aware of, and adhere to, the relevant laws and regulations governing relations with external parties in the country they operate in. In the event of any doubt, please consult the relevant function/department.

3.2 DEALING WITH EXTERNAL PARTIES

- 3.2.1 External parties comprise all customers, vendors, business partners, governments, investors, media, analysts and others, that have dealings with the Company. Employees must constantly evaluate how the business is managed and conducted to better meet the needs and expectations of these parties without compromising the Company’s objectives and values.

- 3.2.2 External parties may also comprise competitors and parties having multiple relationships with the Company. It is important that in any business dealings, employees are aware of, and understand each of the relationships involved, and act accordingly.
- 3.2.3 In all dealings with external parties, employees must be honest in their communications and avoid making misrepresentations or misleading statements to anyone.
- 3.2.4 In the event:
- i. An employee is offered a complimentary pass to attend a conference, seminars (either virtually or physically, etc) (“External Event”) and does not incur any cost for the said External Event.
 - ii. Axiata Personnel is invited to be a speaker in a conference/seminar.
 - iii. Axiata Personnel is invited to be a trainer in a particular certification program:

The employee is required to adhere to the Guidance on Participation in External Events.

3.3 DEALING WITH CUSTOMERS

- 3.3.1 Customers must be treated with respect and understanding. Employees must always be flexible in how they approach the changing needs of customers.
- 3.3.2 All customer complaints must be dealt with promptly and fairly to ensure a high level of satisfaction and to ensure the image and reputation of the Company is constantly maintained at the highest level.

3.4 VENDORS AND BUSINESS PARTNERS

- 3.4.1 The Company shall take a collaborative approach in all their partnerships ensuring that employees address the specific needs of the Stakeholders, while offering products, services and solutions.
- 3.4.2 The Company shall conduct business with vendors or business partners that share the same ethical commitment as the Company and shall avoid conducting business with vendors or business partners who are likely to harm the Company’s reputation.
- 3.4.3 All vendors/business partners will be subject to the Axiata Supplier Code of Conduct. Employees dealing with external parties must be familiar with the overall requirements the vendors/business partners need to adhere to, in order to maintain the Company’s standards and reputation.
- 3.4.4 Facts shall be weighed objectively and impartially when selecting vendors or business partners following the relevant procurement procedure that applies to a particular activity.
- 3.4.5 Employees shall not exert or attempt to exert influence to obtain privilege treatment for any particular vendor. Vendors in competition for contracts with the Company shall at all times be able to have confidence in the integrity of the Company’s selection processes.

3.5 GOVERNMENTS

- 3.5.1 Employees shall hold themselves up to the highest standards of conduct and aim to proactively engage with the government to improve the social and economic conditions of the country.
- 3.5.2 Employees shall be aware of and adhere to the relevant laws and regulations pertaining to relations between government employees and customers, suppliers and business partners.
- 3.5.3 Employees shall not provide gifts to government employees or those acting on the government's behalf if doing so violates local laws and regulations which could be reasonably construed as an action to seek special favor. Please refer to Axiata Group's ABAC Policy for further information.

3.6 INVESTORS, MEDIA, ANALYSTS AND OTHERS

- 3.6.1 Any employee approached by investors, prospective investors, media and analysts on confidential information shall refer such requests to the relevant function/department.
- 3.6.2 Employees shall also refer to any request for information on the Company's business from investigators or law enforcement officials to the Legal division.
- 3.6.3 Employees shall not initiate contact with the media and analysts unless it is part of their job responsibilities, with prior management knowledge and approval. In all instances, employees shall exercise caution in their communications with these parties.

3.7 COMPETITORS

- 3.1.1 Employees shall compete fairly and ethically within the framework of applicable competition laws.
- 3.7.2 Employees shall exercise caution in all business contracts and contacts with competitors, suppliers and vendors and seek advice from the Legal division if in doubt whether an action violates any competition laws.
- 3.7.3 Employees shall disassociate themselves and the Company from participating in any possible illegal activity with competitors and avoid communicating commercially sensitive information or confidential information which includes pricing policy, contract terms, marketing and product plans and any other proprietary information.
- 3.7.4 All communications with competitors must be for legitimate and lawful reasons only. Employees shall not use improper or illegal means to acquire a competitor's trade secrets or other confidential information. When working with such information, employees shall use it in the proper context and for legitimate purposes such as to evaluate the merits of the products, services and marketing initiatives of the Company. Such information shall only be made available to other employees for legitimate and lawful reasons only.

3.8 AUTHORITY TO MAKE COMMITMENTS

- 3.8.1 Employees are expected to be aware of and adhere to the Company's defined delegation of authority guidelines and processes for key functions and commitments, limits of authority and supplementary procedural documents.
- 3.8.2 Commitments that bind the Company shall only be made by employees who are authorised to do so and in accordance with Axiata Limits of Authority. It is not acceptable for employees to make any business commitments whether oral or written that contradict established guidelines, or which create or modify agreements without proper approval consistent with the Axiata Limits of Authority.

3.9 MISREPRESENTATION OF DATA

- 3.9.1 The Company does not tolerate withholding or misrepresenting data or hiding relevant facts in a situation. The following will amount to misrepresentation of data: biased results to a certain group of people, especially in a quality-control related scenario.
- 3.9.2 Intentionally making a false oral or written statement in connection with any Company-related work; and intentionally making a false oral or written statement relating to character, qualifications or reputation.

3.10 ANTI-MONEY LAUNDERING /COUNTER TERRORISM FUNDING

- 3.10.1 Axiata Group strictly prohibits money laundering/terrorism funding under the applicable laws and regulations in all the respective countries where it operates.
- 3.10.2 All employees are expected to be mindful of the risk that the Group's business may be used for money laundering/terrorism funding activities and must familiarize themselves with the Axiata Group's Policy.
- 3.10.3 When in doubt or if any suspicious transactions or potential cases of money laundering/terrorism funding are observed, employees shall immediately notify their immediate superior and go through the proper channels.
- 3.10.4 Any non-compliance with money laundering/terrorism funding laws, whether those of Malaysia or any foreign country where we operate, will be investigated diligently. Appropriate and immediate actions shall be taken based on the outcome of the investigation to ensure we remain committed to Axiata Group's Governance Instruments.

3.11 BRIBERY AND CORRUPTION

- 3.11.1 Axiata Group takes pride in its beliefs and Core Values, the DNA of Uncompromising Integrity and is committed to conducting business with **ZERO TOLERANCE POLICY** against all forms of bribery and corruption.
- 3.11.2 The Group strictly prohibits the receipt and giving of bribes, or participation in any acts or situations that may lead to, or be perceived as, bribes such as promise, offer or acceptance of gifts, entertainment, corporate hospitality, sponsorships, Corporate Social Responsibility (CSR) activities and donations (collectively known as GDS) to or from any person, entity or agency, to obtain, retain or provide an improper business advantage or favourable treatment.
- 3.11.3 All employees are required to comply with the Group's ABAC Policy and GDS Policy at all times.
- 3.11.4 Employees shall not offer, give, solicit, promise to offer or give, accept bribes that is anything of value or gratification, or misuse his or her office or position of power with the intention of influencing a person's actions or decisions to achieve business or personal advantages for themselves or others or engage in any transaction that can be construed as illegitimate, unethical act and having contravened the anti-bribery and corruption laws.
- 3.11.5 Employees shall be cognizant of the fact that bribes or gratification may be in any form and anything of value, monetary or otherwise including but are not limited to unauthorised remuneration such as referral fee, commission or other similar compensation, material goods, services, gifts, and hospitality, business amenities, offer or free services of whatever nature, premiums or discounts of an inappropriate value or of an unreasonable level or that are not generally offered to others or that are prohibited by law or may reasonably be viewed as having crossed the boundaries of ethical and lawful business practice. Other non-monetary form may also include but not limited to promises or the award of contract, employment or business opportunity to any Stakeholders directly or indirectly.

3.12 FACILITATION PAYMENT

- 3.12.1 Employees are prohibited from, directly or indirectly, offer, give, solicit, promise to offer, or accept, agree to accept, or attempt to obtain anything that might be regarded as facilitation payment in any form. Facilitation payments are gratification or inducements to secure or expedite a routine or administrative function that are usual small in value paid unofficially on matters such as visas, permits, licenses and custom clearance.

3.12.2 Prior to giving or accepting anything of value, employees shall observe the VITAL principles and exercise proper care and judgement with the highest degree of integrity. The VITAL principles provides guidance to ensure that employees shall not, directly or indirectly, offer, give, solicit, promise to offer or accept, agree to accept, or attempt to obtain anything that is excessive and extravagant in value, may be construed or perceived as unlawful or unethical intention, perform the act during time sensitive period i.e. during tender bidding exercise, may give rise of actual or perceived conflict of interest, and actual or seen as recurring act over a short period of time.

3.13 NO GIFT POLICY

3.13.1 Axiata Group has adopted a **“No Gift” Policy**, whereby all its Stakeholders as well as their family members, who are acting for, and on behalf of the Group, directly or indirectly, are prohibited from **giving or accepting** gifts to avoid conflict of interest (actual or perceived) as a gift can be seen as a bribe that may negatively impact Axiata Group’s reputation or be in violation of the ABAC Policy as well as laws and regulations.

3.13.2 The general rule is to avoid the giving of gifts; and to **refuse or return** the gifts sent by Third Parties immediately and in no circumstance or exception shall allow a Board member, employee and his/her family members to accept gifts in cash or cash equivalents and may lead to perceived or actual conflict of interest.

3.13.3 However, it is acknowledged that business relationships may sometimes result in a need of giving and receiving of gifts and in such circumstances, it will be treated as an “exception” to the No Gift Policy thus prior approval in accordance to Axiata’s GDS Policy needs to be obtained. Employees are required to refer to the GDS Policy for further details.

3.14 VITAL PRINCIPLES

3.14.1 All employees are required to observe the following “VITAL” principles and exercise proper care and judgement with the highest degree of integrity before accepting or offering anything of value. The principles serve as a guideline when determining if anything of value received or provided are legitimate and in compliance with the GDS Policy and ABAC Policy. If you are in doubt, please seek advice from the Compliance Officer or Legal Division or your immediate superior for further guidance before the offer or acceptance of anything of value.

Value	Entertainment and corporate hospitality offered or received shall not be (actual or perceived) extravagant, excessive, outside the norm or exceed the aggregated or equivalent threshold stipulated in the GDS Procedures. Exceptions to the general rule of “No Gift” Policy, Sponsorships, CSR activities and donations must be assessed with caution and approved in accordance to the GDS Procedures.
Intention	Anything of value offered or received should not convey an expressed or perceived “advantage” or “benefit”, monetary or otherwise, with the intention to improperly influence the decision-making process to obtain, secure or retain opportunity although it is occasional or within the approved value.
Timing	Anything of value should not be offered or received during the period that may give the appearance (actual or perceived) of it being offered or received to improperly influence the decision made to obtain, secure or retain a business opportunity.
Avoid Conflict of Interest	Anything of value should not be offered or received if it gives rise to actual/real or perceived conflict of interest and creates an obligation or impact to the objectivity of the Stakeholders in making an impartial decision for and on behalf of the Group. Stakeholders should refrain from taking advantage of their position or exercise their authority for their own personal interest at the expense of Axiata.
Limited Frequency	Anything of value offered to or received from a party should not be repetitive or have a recurring pattern, albeit the value is low to avoid any actual or perceived conflicts of interest or inappropriate influence.

3.15 GOVERNMENT OFFICIALS / POLITICALLY EXPOSED PERSON(S) (“PEP”)

3.15.1 Employees shall not use or deploy Axiata Group’s employees, funds and resources to provide anything of value, directly or indirectly, to Public/Government Officials and PEPs as well as to or through agents for personal gain, improper business advantage or favourable treatment for the Group. Please refer to Axiata Group’s ABAC Policy for further information including the definition and dealings with Public/ Government Official or PEPs, the GDS Procedures as well as the Axiata Group Instruments for guidance.

3.16 ENTERTAINMENT AND CORPORATE HOSPITALITY

- 3.16.1 Entertainment and corporate hospitality are forms of hospitality accepted by or offered to external parties or non-employees to build and maintain good business relationships and as part of business networking. Common entertainment and corporate hospitality received or offered are meals, golf games, ticket for events, travel tickets, accommodation/lodging, etc.
- 3.16.2 All employees and as well as their family members, who are acting for, and on behalf of the Group/Company, directly or indirectly, are discouraged from giving or accepting entertainment and corporate hospitality. In the event there is an exceptional need to give or receive entertainment and/or corporate hospitality and for valid business reasons, employees are required to obtain prior approvals in accordance with the GDS Policy, the Group's GDS Procedures and Axiata Group Instruments.
- 3.16.3 All entertainment and corporate hospitality received or offered in all occasions shall be assessed, approved and reported in accordance with the GDS Policy, the Group's GDS Procedures and Axiata Group Instruments.

3.17 DONATIONS, SPONSORSHIPS AND CSR

3.17.1 Axiata Group:

- i. makes donations with a philanthropic motivation, clear documented purpose and without expecting any services, opportunities, benefits or advantages in return.
- ii. participates in commercially driven sponsorships, where financial support is extended to an individual, entity, organisation or association to support a project, activity or event; and/or
- iii. supports various types of CSR activities to ensure the sustainability of our society and environment through voluntary activities and should not generate any commercial value in return for carrying out the activities.

(collectively known as "Activities")

- 3.17.2 None of the above said Activities shall be made to disguise bribery or as a conduit to fund illegal activities that violate of the Group's Core Values, Axiata Group Instruments; and applicable legislation; and
- 3.17.3 In the event employee wishes to carry out any of the above said Activities, the same shall be in accordance with the Axiata Group's ABAC Policy, GDS Policy, BAMS Policy and/or other Axiata Group Instruments. Employees are required to read and comply with these policies when carrying out any of these Activities.

4. CONFLICT OF INTEREST

4.1 GENERAL REQUIREMENTS

- 4.1.1 Employees shall be aware that they are at all times employees of Axiata or any subsidiary of the Group, both on and off the job, and that they remain loyal to the Group. Accordingly, employees shall not engage in any activity or advance their personal interests at the expense of the Company's interests. Employees shall avoid all situations where their loyalty may be divided.
- 4.1.2 All employees shall be alert to potential and perceived conflict-of-interest situations and shall diligently assess and avoid such activity or situation. Such situations may involve or could arise as a result of family relationships or interactions with close friends. Where any actual, potential or perceived conflict exists, the employee in question is required to inform the superior and seek direction in line with the Code on how to address or resolve the conflict.
- 4.1.3 Conflict of Interest arises when an individual's objective is compromised or perceived to have been compromised, and there is conflict between his/her professional duties or responsibilities at Axiata and his/her personal interest. The common types of conflicts and requirements are addressed below (4.2 to 4.8) to provide guidance for employees to make informed decisions.
- 4.1.4 On an annual basis, all Personnel must make a conflict-of-interest declaration via the prescribed process provided by the HR Department or the Risk & Compliance Department (whichever applicable). Further, as and when any actual, potential, or perceived conflict or conflict of interest exists, the Personnel in question is required to inform his/her Line Manager and make a conflict of interest declaration to the HR Department or Risk & Compliance Department (whichever applicable).

4.2 COMPETING AGAINST AXIATA GROUP

- 4.2.1 Employees shall not engage in activities that conflict with business interests, even in their own time, including commercially marketing products or services in competition with the current or potential offerings of the Axiata Group.
- 4.2.2 Employees are not allowed to provide any form of assistance to organisations that market products or services in competition with the Axiata Group regardless of whether they receive any direct or indirect remuneration of any kind for the assistance provided. Accordingly, employees shall not work for the competing organisation in any capacity as an employee, consultant or as a member of its board of directors.

4.3 SUPPLYING TO AXIATA GROUP

- 4.3.1 Employees shall not supply to the Company, represent a supplier, work for a supplier or be a member of the supplier's board of directors during employment with the Company. The Code specifies any such exclusions possible to this clause in specific circumstances.

4.4 INSIDER TRADING

- 4.4.1 Employees who possess market sensitive information are not allowed to trade in securities of the Company or the shares of another listed company if that information has not been made public. In the context of the laws and regulations prevailing in the country of operation or relevant country depending on the context of the inside information.
- 4.4.2 Further, employees shall not disclose price sensitive information to any third party or encourage any other person to deal in price-affected securities.
- 4.4.3 If in doubt, employees should follow the Code and refer to the relevant function/department to clarify the status of the information held by them.
- 4.4.4 Employees must ensure that all transactions in the Company shares comply with the procedures set out in the respective Company's listing body and the law on insider trading.

4.5 NON-BUSINESS ACTIVITIES

- 4.5.1 Employees are not permitted to engage in personal activities including public service or political activities which conflict with the Company's business interest.
- 4.5.2 Employees shall require written permission to engage during their own time in such activities. The Code specifies the procedure to seek such permission.
- 4.5.3 Permission will not normally be granted unless all of the following criteria are met:
 - i. The engagement or activities must in no way conflict with the interests of Axiata and/or its subsidiaries and divide the employee's loyalty.
 - ii. The engagement or activities must not put the Company in a disadvantageous position.
 - iii. The time spent on the engagement or activities must not interfere with one's duties in the Company.

4.6 PERSONAL FINANCIAL INTEREST AND BORROWINGS

- 4.6.1 Employees shall not have a financial interest in any organisation that the Company conducts business with or competes with if that interest results in or appears to present a conflict-of-interest situation. Employees shall disclose such financial interest as indicated in the Code if it will cause or result in a conflict of interest.
- 4.6.2 Employees shall consider the following factors when assessing if an inappropriate interest exists:
 - i. Whether the organization the employee invests in is competing with the Company.
 - ii. The size of employee's investment is relative to their salary or household income, and if the investment is significant enough to motivate employees to take actions to protect or enhance their investment.
 - iii. The nature of employee's job in the Company would allow them to act in a manner that affects the value of their investment in other organisations.

4.6.3 Employees are prohibited from borrowing from any organisation that the Company conducts business with or competes with, unless the organisation is a legal financial institution and the loans are granted at rates that are available to the general public. Additionally, employees are also prohibited from borrowing from representatives of any organisation that the Company conducts business with or competes with, regardless of the nature of business of the organisation concerned.

4.6.4 Managing Personal Finances

- i. Employees are advised to manage their personal expenses and financial obligations responsibly. Hence, borrowing money or lending money to other employees is discouraged and it is strictly prohibited with vendor or supplier. The reason is that when an employee becomes indebted to others, it creates a conflict which disturbs workplace harmony.
- ii. Employees who enter personal financial transactions with financial institutions are also advised to manage their repayments responsibly to maintain a good credit rating and avoid falling into financial hardship.

4.7 POLITICAL AND CHARITABLE CONTRIBUTIONS

4.7.1 Axiata Group prohibits any kind or form of political contributions or donations. Employees are not allowed to use Axiata Group/Company funds and resources to make contributions or donations to any political campaigns, political parties, political candidates or their respective offices/officials or any affiliated organizations.

4.7.2 Employees are not allowed to use Axiata Group's funds to contribute or donate to a charity of a Public/Government Official's choice.

4.7.3 Any sponsorships, donations or contributions to a charitable organisation that is made for and on behalf of Axiata Group shall be done via the Axiata Corporate Office only.

4.7.4 We are required to ensure that the sponsorships, donations or contributions are not made to secure any improper business or other advantages; does not give rise to a conflict of interest; and the required due diligence is carried to verify/validate the reputation or status of the said organisation.

4.8 RELATIVE OF EMPLOYEES

- 4.8.1 Employees shall disclose to the Company if any Relative provides any form of goods or services direct or indirect to the Company, or is a competitor, vendor, business partner, contractor or consultant to the Company. Employees shall avoid or abstain from participating in or making decisions on any deal involving employee's Relative.
- 4.8.2 If an employee's Relative is a competitor or supplier of the Company or is employed by one, the employee is required to declare this to their immediate supervisor and exercise extra caution in their communication and conduct to ensure the security and confidentiality of information important to the Company and to avoid and/or create a conflict-of-interest situation.
- 4.8.3 Any exception to the above restrictions shall be approved and allowed on a case-by-case basis after considering the individuals involved as specified in the Code.

5. COMPLIANCE TO THE CODE AND LAWS

- 5.11 All employees of Axiata Group and its subsidiaries are expected to abide by and observe this Code. Adherence to the prescription of this Code shall be a condition of employment. The Group and its subsidiaries reserve the right to take disciplinary action against any employee found to be in breach of this Code.
- 5.1.2 The Code outlines the process for employees who require clarification on any aspects of the Code to avoid any misinterpretation or violation of the Code.
- 5.1.3 Employees are required to abide by all governing laws in which the Company is operating (including but not limited to data privacy laws, anti-bribery and corruption laws, etc.).

6. SPEAKING UP

- 6.1 Axiata Group is committed to upholding the highest standards of lawful and ethical conduct, by demonstrating honesty, fairness and accountability in all our conduct and dealings so that our business, employees, partners, society at large, environment, and all stakeholders continue to enjoy sustainable growth in an ethical manner.
- 6.2 Despite our commitments, you may observe conduct that seems to violate our Code of Conduct, policies or applicable laws and regulations. If you observe or suspect misconduct, we want you to Speak Up, enabling us the opportunity to review and act on it quickly.
- 6.3 Our Speak Up channel (<https://axiatagroup.integrityline.com>) is operated by an independent service provider and available 24/7, 365 days a year. The Speak Up channel allows for confidential and anonymous reporting. However, we do recommend that you reveal your identity, as it is more difficult, and in some circumstances even impossible, for us to investigate concerns that are made anonymously. Your identity will be kept confidential and be protected in accordance with our Whistleblowing/Speaking Up Policy and Procedures.

- 6.4 All reported concerns are first received and reviewed by representatives from the Internal Audit & Investigation Department. If it warrants an investigation, an Investigator will be assigned to conduct the investigation in a fair, objective and confidential manner. Anyone who violates our Code of Conduct, policies or applicable laws and regulations may be subject to disciplinary action, up to and including termination of employment.
- 6.5 All employees of Axiata and its subsidiaries are required to cooperate with any investigation when requested to do so. This includes attending interviews and providing all documents and information in whatever form (electronic or physical). The employee shall maintain confidentiality of the investigation. Failure to comply with these requirements may result in disciplinary action being taken.
- 6.6 Please feel confident that you will not suffer for raising concerns in good faith, as we have a zero-tolerance policy towards the victimisation of anyone for Speaking Up. Any person subjected to retaliation must file a new report using the same Speak Up channel by substantiating the retaliation claim with factual information or documentation. Any party regardless of designation, if proven guilty of retaliation against these persons, shall be subjected to disciplinary action. You will not be protected, however, if you maliciously or have not acted in good faith reporting an alleged concern that you know is false.
- 6.7 Any form of misuse of the Speak Up channel is not in line with UI.EP values, which is embraced by all employees across the Axiata Group. Do not misuse the Speak Up channel for:
- i. Reporting employment related complaints or grievances, which should be raised with your line manager or Human Resources Department.
 - ii. Making accusations that you know are false. Doing so may lead to disciplinary actions.
- 6.8 You are advised to refer to the Whistleblowing/Speaking Up Policy and Procedures for further information regarding Speaking Up and/or the Speak Up channel.

7. TRAINING AND EVALUATION

- 7.1 All employees of the Group and its Subsidiaries shall be made aware of the Code and its contents upon commencement of their employment, and this shall form part of the Induction Programme.
- 7.2 The Code shall be made available on the Company's portal and be accessible to all employees. Employees will have access to the online Code which would include regular updates and refreshers to ensure the employees are familiar with the Code.
- 7.3 Employees are required to participate in all mandatory training programmes as shall be determined by the Company and shall adhere to the annual declaration of the Code accordingly.

8. SOCIAL MEDIA AND PUBLIC STATEMENT

- 8.1 All employees have the responsibility to protect Axiata and/or the Company's reputation and brand image. When using your private social media accounts, employees should ensure that any post reflects only your personal posts and does not negatively affect the public perception of Axiata and/or the Company. Employees shall also ensure that they do not share any confidential and/or proprietary business information on social media.
- 8.2 Employees are also not allowed to make any public statement which represents Axiata and/or the Company without any prior approval or unless they are duly appointed or authorized to do so. "Public Statement" includes the making of any statement or comment to the press or to the magazines, or through email, instant messaging, forums or conferences and posting on social media.
- 8.3 In the event an employee is found to have posted comments and/or made public statements that are derogatory, inappropriate, disrespectful etc, the employee concerned may be subject to appropriate disciplinary actions in accordance with Axiata's HR Policies.

**AXIATA GROUP BERHAD
CODE OF CONDUCT**

DECLARATION BY EMPLOYEE

I, (National ID / Passport No.....), hereby confirm that I have read and understood the Code of Conduct (“Code”) and agree to observe and adhere to the Code, as amended from time to time.

I shall conduct myself with complete professionalism, integrity and be true to the spirit of the Code in the daily execution of my duties and assignments and as an employee of Axiata Group Berhad.

I acknowledge that failure to abide by the Code will lead to the appropriate action being taken against me.

Name:

Date:

DEFINITIONS

ABAC	Refers to Anti-Bribery and Anti-Corruption
ABAC Policy	Refers to the Axiata Group Berhad Anti-Bribery and Anti-Corruption Policy
Axiata Group / Group	Refers to Axiata Group Berhad and its subsidiaries and associates, owned directly or indirectly by Axiata Group Berhad as well as joint venture entities established.
Axiata Group Instruments	Refers to all applicable policies and procedures, Code of Conduct and Limits of Authorities of Axiata Group.
BAMS Policy	Branding, Advertising, Marketing and Sponsorship Policy
Code	Refers to the Code of Conduct
Core Values	Refers to Winning Culture
Company	Refers to the primary entity the employee is attached to at a given date
CSR	Refers to Corporate Social Responsibility
Employee / Employees	Refers to heads, senior managers, managers and individuals at all levels including permanent, temporary, contract employees and trainees or interns of Axiata Group
Relative	<p>“Relative” is defined as any of the following: -</p> <ul style="list-style-type: none"> a) Personnel’s spouse b) Personnel’s brothers or sisters c) Personnel’s parents and grandparents d) Personnel’s children and grandchildren e) Personnel’s nephew or niece f) Personnel’s uncle, aunt or cousin g) Personnel’s son-in-law or daughter-in-law h) Spouse of the Personnel’s brothers or sisters i) Personnel’s spouse’s parents (mother-in-law or father-in-law) j) Personnel’s spouse’s brother or sister k) Personnel spouse’s grandparents l) Personnel’s spouse’s children or grandchildren
GDS	Refers to Gifts, Donations and Sponsorships
GDS Policy	Refers to the Gifts, Donations and Sponsorships Policy
GDS Procedures	Refers to the Gifts, Donations and Sponsorships Procedures
HR	Refers to Human Resources
UI.EP	Refers to Uncompromising Integrity and Exceptional Performance

LOA	Refers to Limits of Authority
Money Laundering	Refers to a process whereby criminals attempt to hide and disguise the true origin and ownership of the proceeds from their criminal activities thereby avoiding prosecution, conviction and confiscation of the criminal funds.
OpCos	Refers to Operating Companies
PEP(s)	Refers to “Politically Exposed Person(s)” who is defined as a person entrusted with a public or governmental function.
Public/Government Officials	Shall refer to any person (whether domestic or foreign): i. who holds a legislative, executive, administrative or judicial office whether appointed or elected; and ii. acting in an official capacity for or on behalf of a government department or agency or instrument of a government.
Speak Up Channel	Refers to Axiata Group’s speak-up /whistleblowing channel i.e. https://axiatagroup.integrityline.com
Stakeholders	Refers to internal and external parties that have dealings with Axiata Group which includes all members of the Board of Directors, heads, senior managers, managers and individuals at all levels including permanent, temporary and contract employees; and trainees or interns of Axiata Group as well as third parties including customers, suppliers, contractors, vendors, agents, consultants, representatives, distributors, joint venture partners and other external stakeholder(s) acting for or on behalf of Axiata Group.
Terrorism Funding	Refers to a process by which terrorists fund their operations to perform terrorist acts.
Third Parties	Refers to Axiata Group’s suppliers, contractors, vendors, agents, consultants, representatives, distributors, joint venture partners and other external stakeholder(s) acting for or on behalf of Axiata Group.