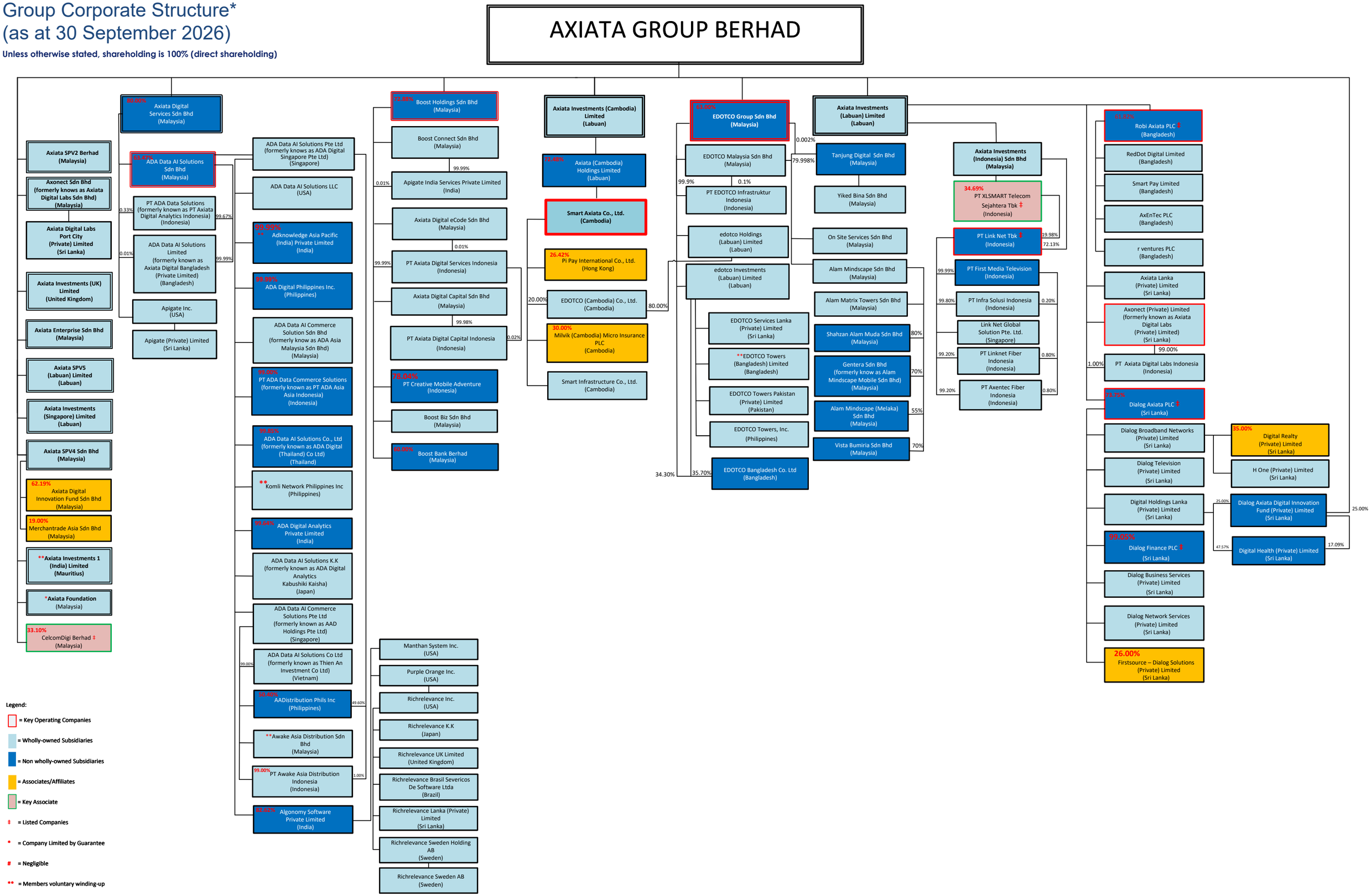
Group Corporate Structure*
(as at 30 September 2026)

Unless otherwise stated, shareholding is 100% (direct shareholding)



Legend:

- = Key Operating Companies
- = Wholly-owned Subsidiaries
- = Non wholly-owned Subsidiaries
- = Associates/Affiliates
- = Key Associate
- ‡ = Listed Companies
- * = Company Limited by Guarantee
- # = Negligible
- ** = Members voluntary winding-up
- - - = Effective Ownership